

## 収支予算書

2021年4月1日から2022年3月31日まで

(単位:円)

| 科 目        | 予算額        |             |            |             | 前年度予算額      | 増減          |
|------------|------------|-------------|------------|-------------|-------------|-------------|
|            | 公益事業会計     | その他事業会計     | 法人会計       | 合計          |             |             |
| I 事業活動収支の部 |            |             |            |             |             |             |
| 1. 事業活動収入  |            |             |            |             |             |             |
| 基本財産運用収入   |            |             |            |             |             |             |
| 基本財産利息収入   |            |             | 4,000      | 4,000       | 4,000       |             |
| 会費収入       |            |             |            |             |             |             |
| 入会年会費収入    | 3,545,000  |             | 3,542,500  | 7,087,500   | 4,200,000   | 2,887,500   |
| 更新年会費収入    | 34,915,000 |             | 34,915,000 | 69,830,000  | 69,699,000  | 131,000     |
| 事業収入       |            |             |            |             |             |             |
| 参加料収入      | 4,330,000  |             |            | 4,330,000   |             | 4,330,000   |
| 受験料収入      |            | 1,740,000   |            | 1,740,000   | 3,900,000   | △ 2,160,000 |
| 認定料収入      |            | 75,150,000  |            | 75,150,000  | 47,000,000  | 28,150,000  |
| 受講料収入      |            | 400,000     |            | 400,000     | 700,000     | △ 300,000   |
| レッスン料収入    | 2,040,000  |             |            | 2,040,000   | 1,000,000   | 1,040,000   |
| 講師料収入      | 13,000,000 |             |            | 13,000,000  | 7,600,000   | 5,400,000   |
| 資格維持料収入    |            | 24,521,800  |            | 24,521,800  | 25,480,000  | △ 958,200   |
| 協賛金収入      |            |             |            |             |             |             |
| 協賛金収入      | 140,000    |             |            | 140,000     |             | 140,000     |
| 寄附金収入      |            |             |            |             |             |             |
| 寄附金収入      |            |             | 200,000    | 200,000     | 200,000     |             |
| 公認料収入      |            |             |            |             |             |             |
| 公認料収入      |            | 2,500,000   |            | 2,500,000   | 4,000,000   | △ 1,500,000 |
| 雑収入        |            |             |            |             |             |             |
| 広告料収入      |            | 540,000     |            | 540,000     | 540,000     |             |
| 物販収入       |            | 4,290,000   |            | 4,290,000   | 3,050,000   | 1,240,000   |
| その他雑収入     |            | 100,000     |            | 100,000     | 7,900,000   | △ 7,800,000 |
| 受取利息収入     |            |             | 1,000      | 1,000       | 1,000       |             |
| 事業活動収入計    | 57,970,000 | 109,241,800 | 38,662,500 | 205,874,300 | 175,274,000 | 30,600,300  |
| 2. 事業活動支出  |            |             |            |             |             |             |
| 事業費支出      |            |             |            |             |             |             |
| 人件費支出      | 17,271,000 | 18,140,000  |            | 35,411,000  | 38,452,000  | △ 3,041,000 |
| 会場費支出      | 920,000    | 550,000     |            | 1,470,000   | 400,000     | 1,070,000   |
| 謝金支出       | 10,060,000 | 2,298,000   |            | 12,358,000  | 4,545,000   | 7,813,000   |
| 旅費交通費支出    | 4,881,560  | 3,290,000   |            | 8,171,560   | 1,160,000   | 7,011,560   |
| 通信運搬費支出    | 2,169,600  | 12,660,000  |            | 14,829,600  | 15,409,168  | △ 579,568   |
| 備品消耗品費支出   | 7,660,200  | 4,310,000   |            | 11,970,200  | 3,900,000   | 8,070,200   |
| 印刷製本費支出    | 2,787,300  | 7,679,000   |            | 10,466,300  | 8,240,000   | 2,226,300   |
| 賃借料支出      | 7,879,000  |             |            | 7,879,000   | 7,879,000   |             |
| 水道光熱費支出    | 750,000    |             |            | 750,000     | 362,000     | 388,000     |
| 物品仕入支出     |            | 2,350,000   |            | 2,350,000   | 2,378,000   | △ 28,000    |
| 租税公課支出     |            | 150,000     |            | 150,000     | 160,000     | △ 10,000    |
| 活動支援金支出    |            | 6,620,000   |            | 6,620,000   | 4,907,000   | 1,713,000   |
| 雑支出        | 2,410,000  | 100,000     |            | 2,510,000   | 1,593,000   | 917,000     |
| 管理費支出      |            |             |            |             |             |             |
| 役員報酬支出     |            |             | 9,340,000  | 9,340,000   | 13,210,000  | △ 3,870,000 |
| 人件費支出      |            |             | 29,587,000 | 29,587,000  | 25,787,000  | 3,800,000   |
| 旅費交通費支出    |            |             | 600,000    | 600,000     | 300,000     | 300,000     |
| 賃借料支出      |            |             | 16,035,000 | 16,035,000  | 16,035,000  |             |
| 通信運搬費支出    |            |             | 2,000,000  | 2,000,000   | 1,486,000   | 514,000     |
| 水道光熱費支出    |            |             | 1,700,000  | 1,700,000   | 1,680,000   | 20,000      |
| 備品消耗品費支出   |            |             | 1,500,000  | 1,500,000   | 1,000,000   | 500,000     |
| 修繕費支出      |            |             | 1,500,000  | 1,500,000   | 300,000     | 1,200,000   |
| 印刷製本費支出    |            |             | 1,500,000  | 1,500,000   | 7,839,000   | 6,200,000   |
| 会員管理費支出    |            |             | 6,000,000  | 6,000,000   | 6,000,000   | 1,639,000   |
| 支払手数料支出    |            |             | 6,000,000  | 6,000,000   | 4,910,000   | 5,160,000   |
| 租税公課支出     |            |             | 4,910,000  | 4,910,000   | 3,200,000   | △ 250,000   |
| リース料支出     |            |             | 3,200,000  | 3,200,000   | 3,200,000   |             |

|              |            |            |              |             |              |
|--------------|------------|------------|--------------|-------------|--------------|
| 支払利息支出       |            | 458,143    | 458,143      | 500,000     | △ 41,857     |
| 雑支出          |            | 5,000,000  | 5,000,000    | 7,000,000   | △ 2,000,000  |
| 事業活動支出計      | 56,788,660 | 58,147,000 | 89,669,143   | 204,604,803 | 177,243,168  |
| 小計           | 1,181,340  | 51,094,800 | △ 51,006,643 | 1,269,497   | △ 1,969,168  |
| 法人税等の支払額     |            | 1,500,000  |              | 1,500,000   | 1,550,000    |
| 事業活動収支差額     | 1,181,340  | 49,594,800 | △ 51,006,643 | △ 230,503   | △ 3,519,168  |
| II 投資活動収支の部  |            |            |              |             |              |
| 1. 投資活動収入    |            |            |              |             |              |
| 敷金保証金収入      |            |            |              |             |              |
| 保証金収入        |            |            |              |             |              |
| 投資活動収入計      | 0          | 0          | 0            | 0           | 0            |
| 2. 投資活動支出    |            |            |              |             |              |
| 基本財産取得支出     |            |            |              |             |              |
| 定期預金支出       |            | 4,000      | 4,000        | 4,000       |              |
| 特定資産取得支出     |            | 2,625,000  | 2,625,000    | 7,440,000   | △ 4,815,000  |
| 退職給付引当資産取得支出 |            |            |              |             |              |
| 固定資産取得支出     |            |            |              |             |              |
| 建物附属設備取得支出   |            |            |              |             |              |
| 構築物取得支出      |            |            |              |             |              |
| 敷金保証金支出      |            |            |              |             |              |
| 保証金支出        |            |            |              |             |              |
| 投資活動支出計      | 0          | 0          | 2,629,000    | 2,629,000   | 7,444,000    |
| 投資活動収支差額     | 0          | 0          | △ 2,629,000  | △ 2,629,000 | △ 7,444,000  |
| △ 4,815,000  |            |            |              |             |              |
| III 財務活動収支の部 |            |            |              |             |              |
| 1. 財務活動収入    |            |            |              |             |              |
| 借入金収入        |            |            |              | 60,000,000  | △ 60,000,000 |
| 財務活動収入計      | 0          | 0          | 0            | 0           | 60,000,000   |
| 2. 財務活動支出    |            |            |              |             |              |
| 借入金返済支出      |            | 5,946,000  |              |             |              |
| 財務活動支出計      | 0          | 0          | 5,946,000    | 5,946,000   | 0            |
| 財務活動収支差額     | 0          | 0          | △ 5,946,000  | △ 5,946,000 | 60,000,000   |
| △ 65,946,000 |            |            |              |             |              |
| IV 予備費支出     |            |            |              |             |              |
| 当期収支差額       | 1,181,340  | 49,594,800 | △ 59,581,643 | △ 8,805,503 | 49,036,832   |
| 前期繰越収支差額     |            |            |              | 67,447,462  | 18,410,630   |
| 次期繰越収支差額     |            |            |              | 58,641,959  | 67,447,462   |
|              |            |            |              |             | △ 8,805,503  |